



LOFTS ON MAIN

Development of 3 E. Main St, Hart, MI 49420

February 27, 2026





Letter of Interest

January 22, 2026

To: Jake Eckholm

RE: Development Proposal for 3 E. Main St, Hart, MI 49420

Dear Jake,

Thank you for providing information and initial projections for your development proposal of 3 E. Main St, Hart, MI 49420 into a 60-unit Multifamily project. After initial review the bank sees strong potential in your proposal, and would be interested in the opportunity to be your primary source of debt financing for this project. While the bank is interested in assisting with this project, this letter does not constitute a commitment to lend only an indication that the initial information provided appears reasonable and piques the bank's interest to review your financing needs further. To consider financing the bank will need to collect information and perform due diligence that is consistent with transactions of this nature. Final determination of a lending decision will be predicated on the results of the due diligence review performed by the bank.

Thank you for the opportunity to review and consider becoming your financing partner.

Sincerely,

DocuSigned by:

Robert M. Fisher II

F7C69B4FACB5470...

Robert M. Fisher II

Vice President-Commercial Loans

LETTER OF INTEREST

WOLVERINE BUILDING GROUP

ORGANIZATIONAL STRUCTURE

S-Corp | Incorporated in Michigan

DATE OF FORMATION

1939

ANNUAL VOLUME

\$275 Million

HEADQUARTERS

4045 Barden SE
Grand Rapids MI 49512
616-949-3360

LICENSES/CERTIFICATIONS

Michigan Builder's License;
firm in good standing.

CONTACT

Mike Houseman
Director of Sales
mhouseman@wolvgroup.com
616.281.6191

WEBSITE

WOLVGROUP.COM

FEDERAL TAX ID

38-3536950

A QUICK HISTORY

Wolverine Building Group is one of Michigan's most experienced and enduring construction firms, proudly serving communities across the state since **1939**. From our headquarters in **Grand Rapids, Michigan**, with offices in **Lansing** and **Brighton**, we have grown into a team of more than **190 construction professionals** united by a simple purpose: **to positively impact people and communities through construction leadership.**

86 YEARS
GENERAL
CONTRACTING



63 YEARS
DESIGN-BUILD

33 YEARS
CONSTRUCTION
MANAGEMENT

190+
TEAM MEMBERS

**POSITIVELY
IMPACTING
PEOPLE &
COMMUNITIES**

**WOLVERINE IMPACT
2025 TO DATE**



60+ community
organizations
supported



Six in-kind **service**
projects



\$294,000+ in
financial
contributions

WOLVERINE BUILDING GROUP

LETTER OF INTEREST

Fishbeck Overview

ESTABLISHED

1956

COMPANY TYPE

Employee-owned corporation

TOTAL PERSONNEL

700+

LOCATIONS

18 locations throughout Michigan, Ohio, and Indiana

WEBSITE

www.fishbeck.com

Fishbeck is a professional architectural/engineering, civil engineering, environmental, and construction services consulting firm that serves educational, governmental, healthcare, commercial, industrial, and private clients. Our range of services and integrated project approach provides our clients with specifically suited, innovative solutions. We are committed to delivering exceptional service, outstanding technical quality, and establishing long-term client relationships. Our specialists are committed to providing creative, value-driven services and exceptional results.

We are listeners, collaborators, and partners. Fishbeck's ability to connect across our numerous in-house disciplines allows us to see the big picture and, because we approach each project from many different perspectives, gives us an unparalleled ability to innovate.



ARCHITECTURE AND ENGINEERING

- Architecture
- Building Enclosure Commissioning
- Electrical
- Energy Assessment
- Facility Condition Assessment
- Interior Design
- Mechanical
- Parking Planning/Design/Restoration
- Structural
- Systems Commissioning



INFRASTRUCTURE ENGINEERING

- Construction Engineering/Inspection
- Geospatial Services
- Site Development
- Stormwater Management
- Traffic/TIS
- Transportation
- Wastewater Collection
- Wastewater Treatment
- Water Distribution
- Water Storage
- Water Supply/Treatment



ENVIRONMENTAL SCIENCES

- Air Quality
- Asbestos/Lead/Demolition Management
- Brownfield Redevelopment
- Due Diligence
- Environmental Management and Compliance
- Environmental Site Assessment
- Remediation
- Wetland and Ecological



CONSTRUCTION SERVICES

- Construction Management
- Cost Estimating
- Design/Build
- Preconstruction
- Reconstruction and Cost Reduction Studies
- Scheduling

TEAM ORGANIZATIONAL CHART



TOTAL NUMBER OF IN-HOUSE PERSONNEL BY DISCIPLINE.

- 10 - Accounting/Finance
- 5 - Administrative
- 0 - Clerical
- 0 - Construction Inspector
- 0 - Cost Control Engineer
- 0 - CPM Scheduler
- 4 - Draftsperson
- 3 - Estimator

- 53 - On-Site Superintendent
- 42 - Project Manager
- 0 - Purchasing/Expediter
- 0 - Quality Control
- 0 - Registered Professionals
- 0 - Surveyor
- 1 - Safety Officer
- 0 - Value Engineer

- 81 - Other: Business Development, Carpenter, Facilities and Shop, General Counsel, General Laborer, Human Resources, Information Technology, Iron Worker, Leadership, Marketing, Metal Building and Steel, Painter, Sales, Trades

LOFTS ON MAIN OWNERSHIP



JACOB ECKHOLM
Lead Develop



CRAIG CIHAK
Partner



WOLVERINE BUILDING GROUP
Deigner-Consultant-Builder



FISCHBECK
Environmental Consultant



BOWEN NATIONAL RESEARCH
Market Study Consultant



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CONCEPT PLANS / RENDERINGS

LOFTS ON MAIN

DESCRIPTION OF PROPOSED PROJECT

Lofts on Main is a thoughtfully designed 60-unit apartment community that will transform the priority redevelopment site at 3 East Main Street into a vibrant residential destination overlooking Hart Lake. Positioned at the gateway to downtown, this project blends small-town charm, waterfront beauty, and modern living to create a truly distinctive housing opportunity.

The development will include two 24-unit buildings and one 12-unit building, offering a mix of well-appointed one- and two-bedroom apartments designed to meet the needs of today's renters. Whether serving working professionals, young families, empty nesters, or individuals seeking a walkable lifestyle, Lofts on Main expands high-quality rental options in one of West Michigan's most picturesque communities.

PROJECT FEATURES

- **60 Modern Apartment Homes:** Spacious one- and two-bedroom layouts with contemporary finishes and efficient design.
- **Lake-Oriented Living:** Most units will feature sweeping views of Hart Lake, creating a daily connection to the water and elevating the residential experience.
- **Three Distinct Buildings:** A carefully scaled layout that balances density with neighborhood character and open space.
- **Convenient Off-Street Parking:** Ample dedicated parking to ensure accessibility and ease for residents and guests.
- **Walkable Downtown Location:** Steps from local shops, dining, parks, trails, and civic amenities, allowing residents to enjoy both the Hart Lake waterfront and downtown energy.

By reactivating a highly visible and currently blighted site, Lofts on Main strengthens the downtown fabric of Hart while introducing new year-round residents who will support local businesses and community vitality. The project embraces Hart's natural assets and small-town identity while delivering the type of quality housing increasingly in demand across West Michigan.



OUR CORE VALUES

DO THE RIGHT THING

SEEK POSSIBILITIES AND FIND SOLUTIONS

STEP UP AND STEP IN, FILL THE VOID

BE PASSIONATE & RELENTLESS, STRIVE FOR GREATNESS

WE BELIEVE

SAFETY IS OUR TOP PRIORITY

ACCOUNTABILITY IS TAKING OWNERSHIP OF THE OUTCOMES WE ACHIEVE

GROWTH IS GOOD

CONCEPT PLANS / RENDERINGS



UNIT TOTALS
(38) 1 BEDROOM
(22) 2 BEDROOM
= (60) UNITS

LOFTS ON MAIN - SITE PLAN HART, MI

02/20/2026

CONCEPT PLANS / RENDERINGS



FLOOR PLAN (LEVEL 1 & 2)
1/8" = 1'-0"



LEVEL 3 FLOOR PLAN
1/8" = 1'-0"

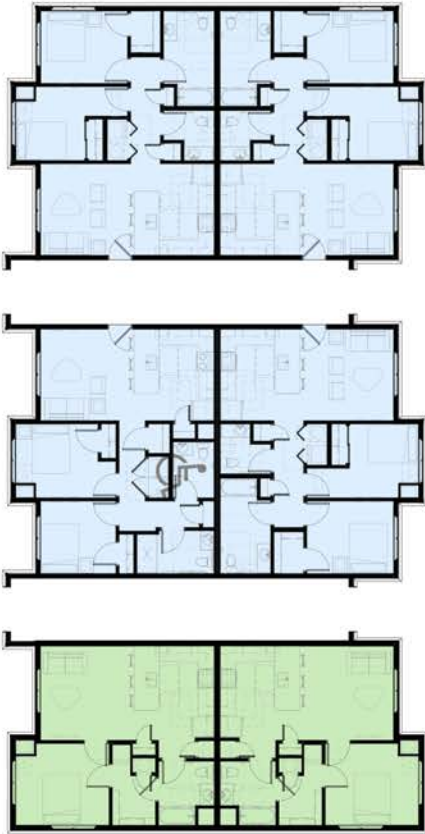
UNIT TOTALS
(16) 1 BEDROOM
(6) 2 BEDROOM
= (22) UNITS

LOFTS ON MAIN- BUILDING 1 & 2

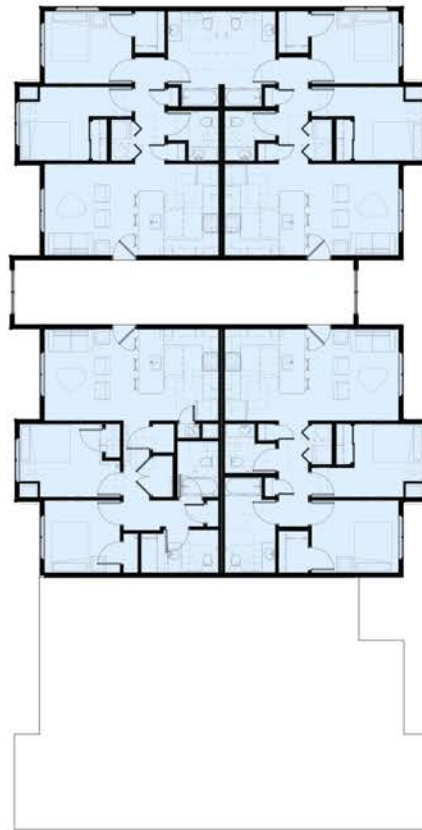
HART, MI

02/20/2026

CONCEPT PLANS / RENDERINGS



FLOOR PLAN (LEVEL 1 & 2)
10' x 11'-2"



FLOOR PLAN (LEVEL 3)
10' x 11'-3"

UNIT TOTALS
(4) 1 BEDROOM
(12) 2 BEDROOM
= (16) UNITS

LOFTS ON MAIN - BUILDING 3

HART, MI

02/20/2026

CONCEPT PLANS / RENDERINGS



LOFTS ON MAIN - ELEVATIONS HART, MI



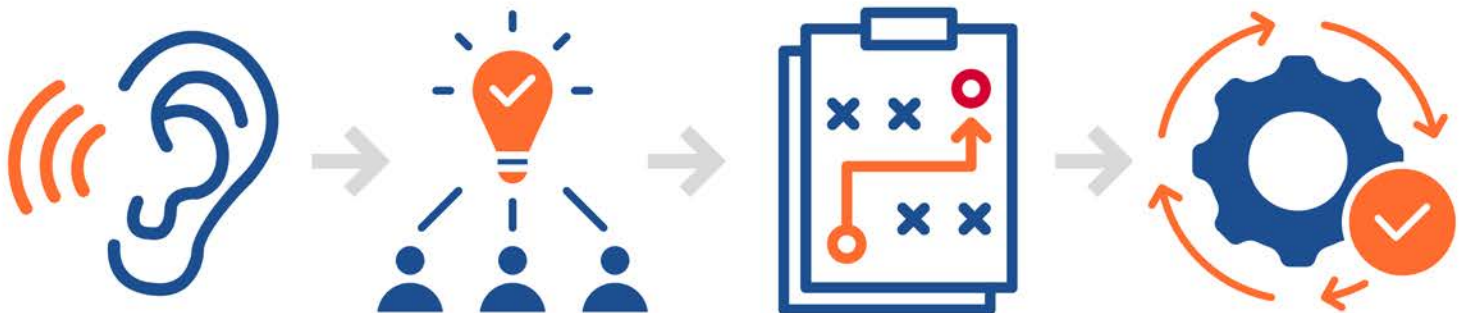
CONCEPT PLANS / RENDERINGS



CONCEPT PLANS / RENDERINGS

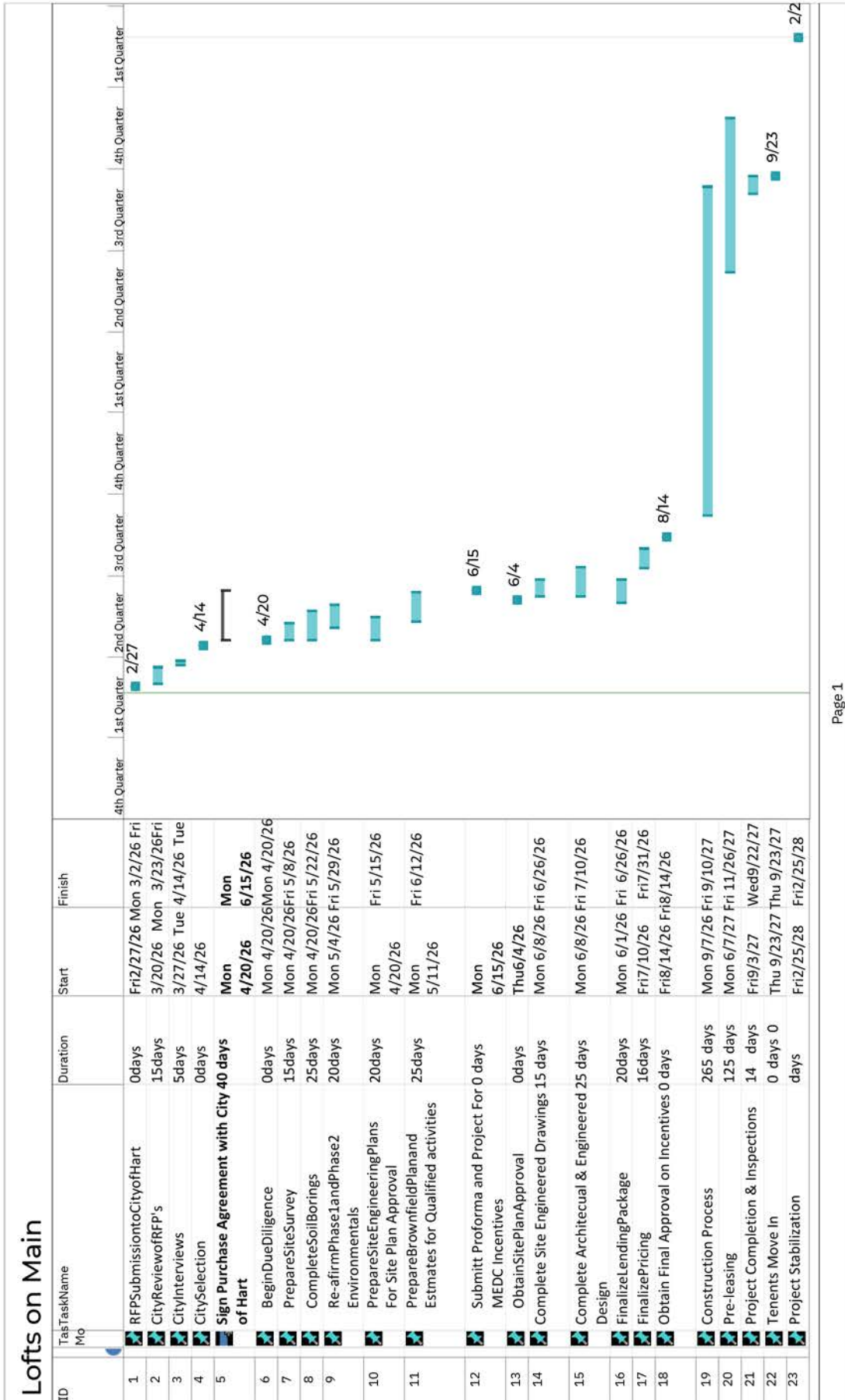


CONCEPT PLANS / RENDERINGS



LISTEN • SHARE IDEAS • PLAN • EXECUTE

TIMELINE



EXPERIENCE



BRETON VILLAGE GREEN



PROJECT DETAILS

- Grand Rapids, MI
- Interior and Exterior Renovations
- 133,715 sq. ft.
- Completed On Schedule and Under Budget

Wolverine Building Group renovated Breton Village Green, a HUD subsidized living community for senior citizens in Grand Rapids, Michigan.

The project involved extensive renovations to 160 units, including bathroom upgrades with all new fixtures and finishes, and kitchen upgrades with new cabinets and appliances. We installed new flooring, drywall, windows, electrical panels, outlets, devices, and an upgraded HVAC system, and created new offices and a community space. Exterior improvements included a new roof, repairs to concrete balconies and sidewalks, and landscaping and irrigation work.

This project was challenging as it was an in-place rehab, and residents remained in their units during construction. This required extensive pre-planning, coordination, and communication.



LILAC HILLS



PROJECT DETAILS

- Kalamazoo, MI
- Extensive Planning to Minimize Disruption to Residents
- 164,360 sq. ft.
- Repeat Client
- Phased Project

Wolverine Building Group transformed the former Village of Kalamazoo Apartments into Lilac Hills, a contemporary affordable housing community.

The HUD-funded project involved the renovation of seven existing apartment buildings, a maintenance building, and a club house. Each of the 165 existing apartment units received interior upgrades including new kitchens, bathrooms, appliances, furnaces and central air units, as well as an open floor plan. Our team also installed a new keycard entry system, a new parking lot, additional outdoor lighting, and new roofs. We completed an addition to the community center, and added a new tech center for residents.



METEA COURT APARTMENTS



PROJECT DETAILS

- Buchanan, MI
- Project Utilized LIHTC & Other Tax Credits
- 70,000 sq. ft.
- Features Sustainable Materials & Methods

Wolverine Building Group completed renovations to Metea Court Apartments, a 100-unit multi-family apartment complex that serves the local senior population with a blend of subsidized and market-rate apartments.

This in-place rehab included numerous interior and exterior improvements. Interior improvements included new cabinetry, countertops, Energy Star appliances and windows, ultra-low flow

plumbing fixtures, high efficiency lighting, attic insulation, caulking and air sealing. Exterior improvements included new roofing, high-efficiency lighting and, perhaps the most notable, the addition of a 135kW roof mount photovoltaic solar array, spanning the length of multiple buildings.

The project was awarded \$243,460.80 from Indiana Michigan Power for its energy efficiency measures. The project also took first place in the Michigan Battle of the Buildings competition with a remarkable 14.48% energy reduction.



PORTER APARTMENTS



PROJECT DETAILS

- Lansing, MI
- Completed Ahead of Schedule and Under Budget
- 89,412 sq. ft.
- 2019 ABC Excellence in Construction Award

Wolverine completed this complex senior living renovation for Redwood Housing.

This live renovation of The Porter, a more than 100-year-old building in Lansing, MI, included updates to all living units as well as common areas, community room, laundry room, and several offices.

A “live” or “in-place” renovation involves temporarily relocating the residents and completing the work within their residence as quickly as possible. With 98 units on six floors, this project required extensive planning and coordination. In order to complete this project in less than nine months, our team completed the renovations in groups of six units in a vertical stack. Each renovation lasts about three weeks, and includes new finishes, plumbing, and lighting.





HURON VISTA APARTMENTS



PROJECT DETAILS

- Ypsilanti, MI
- MSHDA-Funded
- High Quality Finishes
- 194,000 sq. ft.
- NGBS Green Certified - Silver

Affordable housing developer Lincoln Avenue Communities, DJR Architecture, and Wolverine Building Group recently completed a dual project including the Huron Vista Apartments.



Huron Vista Apartments features a total of 156 units reserved for residents and families. Supported by MSHDA funding, the development offers affordable housing with updated amenities, including community gathering spaces, outdoor green spaces, and high-quality interior finishes. Extensive input from local residents was incorporated into the projects' design and construction to ensure that they meet community needs for the long term.



SEYMOUR CONDOMINIUMS



PROJECT DETAILS

- Grand Rapids, MI
- Multiple Public and Private Funding Partnerships
- 52,102 sq. ft.
- Adaptive Reuse – Historic School Building

What once served as Seymour Christian School now stands as The Seymour — a \$14 million adaptive reuse project transforming a vacant neighborhood landmark into a vibrant, 27-home affordable condominium community in Alger Heights.

Partnering with ICCF Community Homes and DeStigter Architecture, Wolverine Building Group converted the former school into thoughtfully designed, two-story condominium homes averaging 1,500 square feet with two to three bedrooms. This project represents the first in Grand Rapids to leverage housing tax increment financing under Michigan's expanded brownfield law — a milestone in advancing attainable homeownership.



Designed for income-qualified buyers, 14 homes are available to households at or below 80% Area Median Income (AMI), and 13 homes serve households at or below 120% AMI. A portion of the residences are included in ICCF's Community Homes Land Trust, ensuring long-term affordability for future generations.



THE RESIDENCES AT HURON SENIOR APARTMENTS



PROJECT DETAILS

- Ypsilanti, MI
- MSHDA-Funded
- High Quality Finishes
- 216,000 sq. ft.
- NGBS Green Certified - Silver

Affordable housing developer Lincoln Avenue Communities, DJR Architecture, and Wolverine Building Group recently completed a dual project including the Residences at Huron.

Residences at Huron features a total of 152 units reserved for residents aged 55 and up. Supported by MSHDA funding, the developments offers affordable housing with updated amenities, including community gathering spaces, outdoor green spaces, and high-quality interior finishes. Extensive input from local residents was incorporated into the projects' design and construction to ensure that they meet community needs for the long term.



OAKBROOK APARTMENTS



PROJECT DETAILS

- Grand Rapids, MI
- Supported by MSHDA Funding
- Multi-Unit Residential
- 18,850 sq. ft.
- Extensive Self-Perform Work

Wolverine Building Group completed the ground-up construction of Oakbrook Apartments, a multi-unit residential facility designed to accommodate working and middle-class families in Grand Rapids.

Oakbrook was supported by MSHDA's "Missing Middle" program, intended for families who are at or below 80% of Kent County's median income. The 18-unit, 18,850 sq. ft. complex features one- and two-bedroom living spaces, with one fully accessible unit, and 17 that are adaptable to serve residents with disabilities. The pet-friendly apartments offer balconies/ patios, stainless steel appliances, and covered parking spaces.

Wolverine's skilled trades team completed the carpentry and painting within each unit. Keeping general trades in-house allowed us to expedite the project schedule, closely monitor the budget, and provide high-quality workmanship.





EMERALD FLATS



PROJECT DETAILS

- Grand Rapids, MI
- Michigan Historic Preservation Tax Credit Award
- 63,000 sq. ft.
- Governors Award for Historic Preservation

Wolverine completed the complex restoration of Emerald Flats for local non-profit ICCF (Inner City Christian Federation).

The 63,000 sq. ft., four-story building was originally constructed in 1929 as Eastern Elementary School. Now it has a second life as mixed-use and mixed-income housing. This complex project utilized Brownfield Tax Credits, Low- Income Housing Tax Credits, Historic Tax Credits, and Prevailing Wage.

The team at Wolverine applied their award-winning historical renovation experience to bring ICCF's vision to life. We restored the historic masonry, installed new windows, updated the building's mechanical, electrical, and plumbing systems, and revived the original hardwood floors. The restoration includes the school's gymnasium which serves as a recreation and meeting space for residents and non-profit organizations.



SUROESTE BRILLANTE APARTMENTS



PROJECT DETAILS

- Grand Rapids, MI
- Received 2020 ABC Award for Excellence in Construction
- 40,500 sq. ft.
- Completed Under Budget

Part of a shared effort among Habitat for Humanity, Dwelling Place, Mercy Health Saint Mary's, and Grand Rapids Public Schools, the Plaza Roosevelt development will expand economic opportunities, affordable housing, healthcare, and education for the community.

The project involved the new construction of a 40,500 sq. ft. building with 24 two- and three-bedroom apartments. Project features include community gathering space, garage parking with elevator access, and plaza greenspace in a smoke-free community.

This project carried the logistical challenge of coordinating with other construction projects. Habitat for Humanity and GRPS had active projects on adjacent sites that required additional communication and coordination. This led to volunteer opportunities with Habitat for Humanity and the Grandville Avenue Center for the Arts & Humanities.



HILLCREST VILLAGE



PROJECT DETAILS

- Manistee, MI
- Enterprise Green Communities Certification
- 57,000 sq. ft.
- Supported by MASHDA Funding

Wolverine was contracted by our repeat client, Hollander Development, to complete this affordable multi-unit complex.

This project consisted of the ground-up construction of four buildings which include a total of 45 residential units as well as common space. Hillcrest Village is bringing additional and much-needed affordable housing to northwestern Michigan.

When Hollander Development asked Wolverine's multi-family team for an estimate, we performed detailed cost analyses to see if the work could be accomplished at a lower price point. We also discussed design options with our client, architect, and our experienced subcontractors. The result of these collaborations is a modified design that accomplished the project goals within the owner's budget.



FAMILY PROMISE OF WEST MICHIGAN



PROJECT DETAILS

- Wyoming, MI
- Non-Profit Client
- Local Client
- 10,800 sq. ft.
- Renovation in an Occupied Facility

Wolverine's Multi-Family team helped not-for-profit organization Family Promise of West Michigan create temporary occupancies for houseless families. This renovation consisted of the conversion of half of Wyoming Park United Methodist Church into 12 one-room living units, as well as a communal kitchen, dining room, and bathrooms. Family Promise expects these residences to be occupied by families for an average of 50 days while they secure a more permanent home.

A challenge of this project was making sure that the residential portion met building code, while respecting the needs of the church. Our team had to continually maintain access to the church entrance for staff and members of the congregation, while assuring safety in and around the renovation site. Our team enjoyed knowing that this project would help Family Promise achieve their mission. The renovation was completed in early December, to ensure that families could move in before the cold Michigan winter set in.

FISCAL CAPACITY



Christopher J. Ashley
Account Executive Officer
Travelers Bond & Financial Products
1441 W. Long Lake Rd., Ste. 300
Troy, MI 48098
Phone: 248-312-7953
Fax: 866-216-5992
E-mail: cashley@travelers.com

January 16, 2026

Re: Wolverine Building Group, Inc.

To Whom It May Concern:

Travelers Casualty and Surety Company of America (“Travelers”)¹ is the surety for Wolverine Building Group, Inc. We consider Wolverine Building Group, Inc. one of our most outstanding and most valued clients in whom we have the highest confidence. Through the years this company has, in our opinion, remained properly financed, well equipped and capably managed.

Wolverine Building Group, Inc. has a surety program with Travelers for a single project up to \$100,000,000 and an aggregate basis of \$250,000,000.

Please note the decision to issue performance and payment bonds is a matter between Wolverine Building Group, Inc. and Travelers, and will be subject to our standard underwriting at the time of the final bond request, which will include, but not be limited to the acceptability of the contract documents, bond forms, and financing. We assume no liability to third parties or to you if for any reason we do not execute said bonds.

We are pleased to share with you our experience with this fine organization. If you require any additional information, please feel free to contact me.

Sincerely,

Travelers Casualty and Surety Company of America

A handwritten signature in blue ink that reads "Christopher Ashley".

Christopher J. Ashley

¹ Travelers is an A++ (Superior) A.M. Best rated insurance company (Financial Size Category XV (\$2 billion or more)).

FISCAL CAPACITY



December 22, 2025

Tim Lenters, Controller
Wolverine Building Group
4045 Barden Dr. SE
Grand Rapids, MI 49512

To Whom It May Concern:

Please let this letter serve as notice that Wolverine Building Group (WBG) has been a valued customer of Mercantile Bank since May 2023.

The company is in excellent standing with the bank. WBG has average monthly cash deposits in the low eight-figure range. We also provide significant availability on a \$5,000,000 line of credit; the aforementioned line of credit has a zero-dollar balance as of today. We would welcome the opportunity to do more business with Wolverine Building Group.

If you have any questions, please do not hesitate to call the number below or email rpoll@mercbank.com.

Regards,

Mercantile Bank

By: 

Ronald Poll III
AVP, Commercial Banker
(616) 745-6679

TEAM & RESUMES



JAKE ECKHOLM
DEVELOPER /
OWNER

Jake Eckholm is an experienced public service leader specializing in housing development, economic growth, and community revitalization. His work has centered on expanding housing supply across the full continuum, from attainable owner-occupied homes to workforce, senior, and market-rate rental housing ensuring communities have diverse, high-quality options at all price points.

Jake has led large, cross-sector initiatives that align public policy, private investment, and community priorities to accelerate housing production. He has guided complex mixed-use and residential developments from concept through completion, structuring public-private partnerships, leveraging incentive tools, and coordinating infrastructure and land use strategies to unlock both infill and large-scale redevelopment sites. His leadership has supported the creation of rental and for-sale housing in walkable downtowns, neighborhood infill settings, and redevelopment corridors.

A strong advocate for practical, scalable housing solutions, Jake has helped advance innovative infill housing strategies that convert vacant and underutilized lots into attainable, owner-occupied homes while also supporting new multifamily and mixed-income rental developments. His work emphasizes balanced growth — increasing supply, stabilizing neighborhoods, and creating opportunities for households at varying income levels.

In addition to his housing leadership, Jake has played a key role in broader economic development efforts, including industrial attraction and major redevelopment projects that strengthen local tax bases and support long-term community vitality. Throughout his public service career, Jake has been directly responsible for the creation of over 1,000 full time jobs in West Michigan.

Beyond his professional work, Jake is deeply committed to community service and has served on multiple nonprofit boards focused on housing, youth development, literacy, economic innovation, and human services.

Jake lives in Muskegon with his wife and their three young daughters who reinforce his personal commitment to building vibrant, inclusive communities for future generations.



CRAIG CIHAK
PARTNER

Craig Cihak is an American entrepreneur best known as the founder of Craig's Cruisers, a family entertainment and amusement park company based in Michigan. Born in Hart, Michigan, Craig developed an early appreciation for hard work, community, and entrepreneurship—values that would later shape his career.

With a vision of creating a safe, exciting, and family-friendly destination, Craig founded Craig's Cruisers to provide affordable entertainment for guests of all ages. What began as a local venture grew into one of Michigan's premier family amusement destinations, offering attractions such as go-karts, miniature golf, bumper boats, arcade games, and other interactive experiences. Under his leadership, the company expanded to multiple locations, becoming a staple for birthday parties, group outings, and community events.

Craig's commitment to innovation and guest experience has been central to the company's long-term success. By continually reinvesting in new attractions and maintaining a strong focus on customer service, he helped build a brand recognized for fun, safety, and quality entertainment.

Beyond business, Craig is known for his dedication to the communities Craig's Cruisers serves, supporting local initiatives and creating employment opportunities throughout the region. His journey from Hart, Michigan, to founding a successful amusement enterprise reflects both entrepreneurial drive and a passion for bringing people together through shared experiences.

TEAM & RESUMES



ROMAN WILSON
VICE
PRESIDENT

Roman Wilson brings nearly three decades of experience delivering environmental and brownfield solutions to communities across Michigan. As Vice President of Due Diligence and Brownfield Services at Fishbeck, Roman combines deep technical knowledge with a practical understanding of regulatory processes to shape redevelopment strategies and guide public-private partnerships. His background includes seven years with Fishbeck and prior service with EGLE's Brownfield Redevelopment Program, giving him a well-rounded perspective on both agency and consultant roles.

Roman has extensive experience advancing complex redevelopment projects by securing and managing diverse funding sources, including Tax Increment Financing (TIF) under EGLE, MEDC, and MSHDA programs, EGLE and MEDC grants and loans, EPA Brownfield Assessment Grants, and local revolving loan funds. He has successfully secured hundreds of millions of dollars for communities and developers to bridge critical funding gaps, resulting in projects that enhance the environment, increase community tax base, eliminate blight and functional obsolescence, and create affordable housing.



**KIRK
PERSCHBACHER, CPG**
SENIOR BROWNFIELD
SPECIALIST

Kirk brings over 18 years of hands-on environmental assessment experience across a wide range of sites. He leads teams of technical experts and field staff performing Phase I and II ESAs, BEAs, DDCCs, and related assessment activities. Kirk also has extensive experience with EPA Assessment Grants, serving as Fishbeck's project manager for multiple grantees. In addition, he has deep knowledge of Michigan's brownfield grant and loan programs, Brownfield TIF, Housing TIF, and other economic development tools that help move projects forward.

WE ARE MASTER BUILDERS

We Are Master Builders who dare to be determined people, who take courageous action to build real relationships and deliver extraordinary results.

- Balance the concepts of **art and science** to make complex problems simple.
- **Delight** our customers by exceeding their expectations.
- Are known for our **generous hearts** and good work.
- Bring **innovative building solutions** to the built environment.

